Chapter # 24

EDUCATION AND TRANSITION TO WORK: PROMOTING PRACTICAL INTELLIGENCE

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ABSTRACT

This chapter considers a number of questions in the current discussion on the transition to work, most notably the definition of the pedagogical approach by which the issues at hand are investigated, the review of the relationship between education and development in reference to employability, and the interpretation of the right to education in light of the precarious nature of the productive processes. This contribution also points to the relevance of the notion of "human development" as explored by Martha Nussbaum, professor of Politics and Philosophy at the University of Chicago, and Amartya Sen, who was awarded the Nobel Prize in Economics. It ends with a reflection on a welfare model supported by people empowerment that enhances individual capability. The argument put forward is that major shortcomings can be found in welfare systems in terms of employability. Against this background, the author welcomes a system which enables the full development of human development. In this sense, social scientists should engage in pursuing new avenues for creativity in order to build a new approach to social responsibility.

Keywords: competence, human development, practical intelligence, capability, liberty and new welfare

1. THE NOTION OF WORK: A PEDAGOGICAL PERSPECTIVE

Pedagogy sets itself as an important component of the "culture of development". In this connection, ascertaining whether certain aspects concerning changes in the way people work – either at a conceptual and practical level – and the manner today's work culture can be supported and addressed by pedagogy is crucial in the present analysis. This is particularly the case when devising strategies to further professional and social development.

Work thus plays a major role in human development while gaining civil and educational values, which are dependent upon cultural and geographical factors in one's social history¹.

Work lies at the heart of the "social question" which currently has been given momentum. This is particularly the case if one considers factors such as business relocation and the supremacy of finance over economics, which set the conditions for ongoing inequalities worldwide, to the extent that in some countries rights such as freedom and

¹For a more detailed analysis on the notion of "work" from a pedagogical perspective, see my book: Alessandrini (2004), *Pedagogy of human resources and organizations*, Milan: Guerini, and the bibliography therein. An attempt has been made to provide a brief overview of the main interpretations of work in pedagogical terms in Renaissance, Enlightenment and Modernity.

democracy are jeopardized. In this connection, reference has frequently been made in the West to the concept of the "erosion" of social capital, with the middle-class which now face hardship and social imbalance which might endanger civil coexistence.

If one were to reconstruct, yet ideally, the historical and semantic characteristics through which the concept of "work" has been referred to as a source of humanization over the years, mention should be made of figures such as Augustine of Hippo, Benedict of Nursia, Comenio, as well as Rousseau, Locke, Frobel and Hessen. Yet this effort, albeit fascinating, is beyond the scope of this chapter and priority will be given to other questions (Alessandrini, 2004).

The notion of "work" has been investigated during the nineteenth and the twentieth century by scholars with a different educational background – economics, sociology, labour law, and so forth – who have examined a wide range of topics which formed the basis of modernity. Among other topics are the relationship between individuals and social groups, the forms of power and authority in socio-organizational contexts, delegation systems and management structuring, workers' safeguards and rights (Accornero, 1997; Dell'Aringa, 2011; Friedmann & Naville, 1963; Izzo, 1991; Tronti & Centra, 2011; Zamagni, 1997).

An overview of the modern concept of "work", if cursory, calls for the following question: At which point has "work" become the driving force of society in conceptual terms? In order to provide an answer to this question, mention should be made of a fundamental economic theory. It was Adam Smith in 1776 who explained the wealth of nations considering the ratio of productive workers out of the total population. This novel approach was illustrative of the central role of work in society, as opposed to the traditional feudal system which was still in place in British society at the time of his writing (Smith, 1776).

The growing importance placed upon the notion of work throughout 1800 and 1900 in proto-industrial society represents a unique phenomenon, chiefly if one considers individual behaviour. As pointed out by the German sociologist, Ulrich Beck, "industrial society is in all its aspects a society based on salaried employment" (Beck, 2000).

With time, the concept of "work" will also become the subject of a special area of investigation in human and social science, with social pedagogy which broached the main anthropological and educational aspects.

In the last thirty years, a number of significant changes in the regulation of the employment relationship – e.g. de-standardisation – led to the establishment of certain "drivers": the gradual decline of the Fordist system of production, the emergence of the networking system, and the consolidation of information and the knowledge economy. Accordingly, changes in the notion of "subordination" and a review of work hierarchies – particularly in large-sized enterprises and the public sector – have been key components in today's world of work. Another main element which is worth mentioning is the rise of numerous contractual arrangements, the growing relevance of self-employment, as well as the increase in precarious work, which can be found particularly in those sectors marked by low levels of protection.

Echoing Bauman and his famous metaphor, the precarious nature of employment has become an endemic aspect of the "liquid society". Factors such as temporariness, uncertainty, and vulnerability, are increasingly characterizing the interaction between work and the individual. Indeed, the emergence of more flexible forms of work places upon the individual certain responsibilities and assigns him more bargaining power which thus far has been the preserve of external entities, such as trade unions and social partners. The Italian labour market is particularly fragmented and certain ongoing trends can be seen,

viz. increased unemployment levels for a qualified workforce, high rates of precarious work if compared to stable employment, noticeable differences in terms of employment at territorial, sectoral, and geographical level, chiefly between the North and the South.

The structural changes occurring in the employment schemes increased the levels of flexibility, but this came along with uncertainty and discontinuity, mainly as a result of the economic crisis.

The question at hand that needs to be addressed by scholars of social science and pedagogy is to what extent the foregoing transformations affect the anthropological perspective underlying the notion of "work", on which dignity and identity are premised. Indubitably, the economic downturn had a particularly strong impact on the most vulnerable groups that is young people and those over 50 years old. Against this background, one might ask in which respects precarious, unqualified and low-paid employment can legitimate one's identity. In order to ask this fundamental question, it is necessary to recall that the increasing levels of service economy also caused rifts between individuals at a collective level and altered the ensuing social integration. In the past, and in line with the central role of salaried employment in a Fordist-type society, employment status was the only way to gain social citizenship. Things work differently today, for there are many factors which contribute to challenge this state of play.

Previously, continuity of employment was associated with maintaining the same employment status. Nowadays, on the contrary, the increasing discontinuous nature of education and professional career jeopardizes the identity construction and the individual social and ethical background.

The relevant debate is marked by diverging views. On the one hand, there are those who favour an approach based on economic and functionalistic education. On the other hand, proponents argue for an inclusive approach according to which society should invest in people and their talent, irrespective of their occupational status. Whether one approach or the other prevails is dependent upon legislation regulating the welfare model deemed as most effective, and the ensuing concepts of citizen and citizenship.

The pedagogy of work – also in consideration of the range of interpretations conveyed by new meanings over time – questions the merely functionalistic approach of the existing relation between work and individuals. The pedagogical notion of "work" can be looked through a dualistic approach, which serves to promote an educational dimension and to prepare the individual to social commitment (Here "social commitment" refers to both the idealistic perspective related to the ethical State and the more active engagement to democratic participation to public life).

Evidently, the latter echoes Dewey, as he argued that "the educational process is one with the moral process", adding that "according to this novel approach—gaining skills and possessing knowledge and education is not to be intended as the final goal, but as an indication of growth and a reason to carry on". Dewey also maintained that "Democracy has different meanings, yet its moral meaning lies in deciding that the supreme evaluation of political institutions and productive assets draws on the contribution provided by every member of society to steady growth" (Dewey, 1916).

2. THE RELATIONSHIP BETWEEN EDUCATION AND DEVELOPMENT

Over the last few years, educational levels in Italy have been universally reported to be on the increase, yet whether the skills gained are marketable rests on a number of variables (geographical area, gender, industry and so forth). In this connection, it might be useful to recall that the relationship between unemployment and enrolment rates in Italy is

less significant if compared to that in the United States or the rest of EU Countries. Somewhat paradoxically, within the Italian economy it is difficult to provide positions requiring high-level qualifications.

If one looks at the main EU publications – among others the Delors Report and the e-Europe Report from the Lisbon Conference – a "European" perspective prevailed. This is because economic and civil development bring together resources on education and networking, social support and cohesion.

This set of principles laid the foundations for "the European route towards a knowledge society", and, since 2001, fostered a new approach to work and learning. This approach can be regarded as an alternative one and involves aspects such as employability, access to knowledge networks, strategies to overcome the digital divide, the role of universities in local development, and the promotion of small and medium-sized enterprises. Tellingly, what has emerged from the EU documents is support provided to education as pivotal to foster democracy. Investing in individual and organizational learning furthers equity and social cohesion, and thus better "educability" also by opening up access to knowledge to disadvantaged people and promoting their employability.

Another element which is increasingly and universally acknowledged as crucial is that of placing formal, informal and non-formal learning on the same footing. Indeed, vulnerable groups – low-skilled youngsters, the unemployed, socially disadvantaged people, workers facing skills obsolescence, and people with disabilities – are those who are concerned the most about this aspect. Providing support to individuals and widening their range of opportunities are tools to promote lifelong learning in Italy. A number of provisions – among others Act No. 236/1993 and Act No. 53/2000, as well as the setting up of ad-hoc funds called Interprofessional Funds – contributed to emphasize the significance of educational plans, whether at local and company level, agreed upon by social partners through specific joint bodies which help to identify specific research areas.

In this connection, workforce planning – particularly in terms of supply and demand analysis – as well as the strengthening of those actors who carry out such activities becomes pivotal.

The most recent data on investments on lifelong learning reveal that Italy ranks poorly with on-the-job training in relation to other European countries. In addition, the OCSE indicators show that investment in adult education in Italy is far from deserving of this name, and available financial resources are unequally distributed among different funds, with this state of affairs which produces serious forms of diseconomy.

The first detail to emphasize, is the positioning of Italy in the 20th place of European rankings for participation in lifelong learning by individuals (employed or not) included from 25-64 years of age. In this ranking, our country was still the fourth-last place in 2007. The average levels of adult participation in the activities of formal and non-formal education and training remain all the time lower than the average European levels. The levels of participation in non-formal activities by employees, evidently as a result of a long process of growth of lifelong learning system.

Hence the need to review the system of lifelong learning not only as an important component of labour politics but also in view of establishing new forms of welfare state governance. In Italy, there is a common consensus on the part of institutions and social partners about the effectiveness of certain initiatives carried out on an experimental basis – e.g. awarding credits to certify the level of expertise – or the provision of the Citizen's Training Booklet (Grimaldi, 2010).

As far as the Public Administration is concerned, it is undisputed that the set of educational values in the public sector needs to be revisited in light of new elements that can foster the establishment of new learning process encouraging real innovation. Emerging from a recent survey conducted by the Italian Ministry of Labour, 2020 projections on labour demand and supply show that Italy may face difficulty in dealing with future changes in the labour market. As for labour demand, a number of surveys carried out by CEDEFOP point to a trend towards a services and knowledge economy, which will call for highly-skilled workers. Strategies enhancing adult education are an integral part of an effective welfare model, for they further protection through the commitment and the central role carried out by individuals. Some considerations can be made, if in passing, also on vocational training which concern funds for education and the role of pedagogy more generally, which can fuel the theoretical debate and give rise to political solutions (Alessandrini, 2010): a) Individual development needs to be accomplished within a more articulated system of skills certification and mapping, which should bring together technical expertise and relationship skills (knowledge sharing, reciprocity, trust, and commitment); b) Vocational guidance -which includes skills assessment, coaching, and individual interviews – should be given priority, to help boost employability, particularly among younger people; c) Vocational training programmes for adult workers should be devised to favour the transition between jobs, particularly if one considers the precarious nature of many occupations. In this connection, they should enter such programmes while waiting for a new job; d) On-the-job training should be implemented in order to foster growth in terms of social capital. Favouring active participation to working life - at both individual and collective level -might benefit workers in cultural and professional terms.

The latest data on unemployment figures in Italy show a slight decline with the introduction of Job Act - law through which the government Renzi is called to make the reforms related to the world of work and that they are directly and indirectly involve anything that is connected with the work itself - in 2015.

3. THE NOTION OF "COMPETENCE"

The competence is the ability of people to put together knowledge, interpersonal skills, know-how, attitude realizing not only controllable performance, but also intentionality towards goals development that can be own and their organization. In other words, it's planning skill into concrete action, observable and unobservable ("knowledge in action").

It must be considered undoubtedly a significant step forward in relation to a wide path now – although uneven – which has finally given in recent years concreteness to a theme consolidated both national and European level. Then it encoded with European Council recommendation in December 20th, 2012 (2012/C 398/01) in terms of knowledge validation, skills and competencies acquired through non-formal and informal learning.

On "competence" issue is currently available in both pedagogical and psychological literature very wide and varied. But now it's necessary to deal with devices ECVET (European credit system for vocational education and training) and EQF (European Qualification Framework), beyond theoretical and basic approaches, combining a

conceptual representation in European documents shared with domain for experimentation and research. The "qualification" is the aim of validation formal process of results obtained from a person with a precise standards².

The agreement concluded on 12 February 2010 concerning a set of guidelines on training is intended to devise a national system of professional standards and skills certification. In this connection, it might be useful to provide a cursory overview of the notion of "competence", a concept conveying a wide meaning which has been given much exposure in the literature (Alessandrini, 2005; Cambi, 2004; Civelli & Manara, 1997; Boam & Sparrow, 1996; Di Francesco, 1994). It is this notion which helps to define the level of professionalism in educational paths and organizational analysis. According to the relevant literature, what is meant by "competence" is "a combination of proficiencies" where a range of skills comes into play, e.g. technical, theoretical, methodological skills, procedural and operational abilities and relationship skills allowing people to operate in ever-changing contexts. When it comes to education and training, investing in someone's competencies might be seen as an attempt to help adults further develop their skills. In this sense, gaining competencies becomes even more important for it exemplifies the way individuals behave and express their potential in a given organization. The essence of "competence" lies in the individual ability to combine different proficiencies - hence the evolutionary dimension taking as its starting point already existing cognitive, emotional and valuable experiences, not only to produce controlled performances, but to promote the willingness to develop planning capacity so as to take concrete action. As such, the idea of "competence" thus refers to a process marked by dynamic and evolutionary aspects. One must certainly agree with the argument that work must be investigated considering the concept of "competence" - particularly at the time of planning training activities. Yet it must be acknowledged that the skills evaluation for certification purposes necessarily needs to take a wider approach than that examining the production process. Such analysis necessitates an inclusion of 'transversal' competence, and emphasis on the role of those emotional and cognitive components which act as a catalyst for individuals to contribute to their own learning. A number of studies – among others, the PIAAC project mentioned above – highlighted the positive effects that workplace training has on workers³. Informal learning provides an important contribution in terms of skills acquisition, whereas – to the contrary – skills decline might frustrate previous efforts in terms of educational attainments. According to OECD (2011), taking into account learning outcomes in formal education only, thus disregarding the effects of informal learning, would compromise the evaluation of human capital.

Therefore adult learning (European Commission, 2011) is found in the heart of active welfare and understood as an integral part of a new safety net that helps to build the subject himself (engagement).

²The SME-QUAL project aims to improve the quality of training systems for SMEs, by incorporating the ECVET provisions foreseen in the Recommendation of the European Parliament and of the Council establishing the ECVET system (www.smequal-project.eu).

³The 2008 PIAAC Programme aimed at assessing the skills of the adult population –viz. those in the 16 to 65 age group – and it is fully compliant with strategies of lifelong learning, for priority is given to those job-related skills regarded as fundamental in terms of economic growth, therefore widening the evaluation criteria for this share of population. The Ministry of Labour and Social Affairs oversaw the implementation and coordination of the PIAAC Programme at an international level, whereas ISFOL fulfils planning duties within the national boundaries. The programme consists of a direct skills evaluation for both theoretical and more practical reasons related to aspects of methodological research which impact on reliability of evaluation. The survey provides an assessment for two sets of skills in adults: skills acquired at the workplace and cognitive functions.

4. HUMAN DEVELOPMENT

Human development can be examined from perspectives other than those including quantitative analysis - based on a merely functional approach which considers economic growth - which might also investigate the issue referring to aspects such as social life as a whole. According to Martha Nussbaum, profit is the means intended to support human existence, yet "the aim of global development, as well as that of effective national politics, is to allow people to live a purposeful and creative life, developing their potential and organizing a meaningful life in line with their dignity" (Nussbaum, 2010).

In this sense, there is common consensus that it is necessary to investigate the pathways to human development in a more detailed way, thus beyond merely calculating the GDP. Here, it might be worth recalling the Human Development Index (HDI), according to which national development should be measured not only on the basis of national income – although this was common practice in the past – but also taking account of such aspects as life expectancy, literacy rates, multidimensional inequality, gender imbalance and extreme poverty. The Human Development Index appeared for the first time in 1990 in a report published by the United Nations Development Programme. As already pointed out, the premise behind the establishment of this index was that - apart from national income - the development of a country should be measured also controlling for such elements as life expectancy and literacy rates, for which data were already available in other countries for comparative purposes. The human development perspective affected a whole generation of policy-makers and social development experts, also those within the United Nations.

Economic growth in its own right does not improve the quality of life, especially if one considers sectors such as health care and education. In a recent publication, Martha Nussbaum has shown that an increase in GDP does not impact on political liberty. China and India are suitable examples of this trend. In a similar vein, the US gained 1st place in GDP rankings, yet placing 12th on the Human Development Index. Overall, average HDI rose by 18% since 1990 and 41% by 1970. This year, the HDI Report provides three new criteria to measure the development rate: multidimensional poverty, gender inequality and extreme poverty. HDI is measured for the majority of world countries, providing valuable insights to both economists and experts of social science⁴.

5. DEVELOPMENT AND PRACTICAL INTELLIGENCE

The issue of development calls to mind the needs to promote the wealth of practical skills which are somehow related to the notion of "practical intelligence". Simply put, drawing on the concept of homo faber (subject worker) becomes pivotal to devise policies in education which help to boost employability while increasing individual potential. Here it might be fitting to make mention of The Craftsman, the first of three volumes by Richard Sennett (2008), who praises craftsmanship as a necessary skill to face everyday life, the result of the interconnection of technical proficiencies and human thought. According to Sennett, workshops are places of culture where social rituals - or solidarity of

⁴The Human Development Report classifies the countries surveyed according to the Human Development Index (HDI), which considers three main indicators at a national level: life expectancy, educational levels (enrolment in primary, secondary and tertiary education, schooling of adult population) and adjusted GDP per capita (which is often expressed in PPP US\$).

a ritualized kind – have been established with time. The idea of autonomous work underpinning the concept of "citizen/craftsman" have existed since Ancient Greece, and further developed in China, Italian Renaissance and the Encyclopaedia movement.

According to Sennett, technical expertise means "narration", ongoing reflection which can also turn into "obsession" with quality. It is embedded in the community and translates into criteria, rituals, and rules. It means re-elaborating through language and, finally, challenging entrenched dogma.

It is the education system which should prioritize issues such as practical, cooperative and collaborative learning, providing the fundamentals to run projects and developing entrepreneurial skills also related to practical intelligence. In Sen and Nussbaum's terminology, capability is the real potential upon which "human flourishing" is built (Nussbaum, 2010).

People's wellbeing goes far beyond their wealth, for it involves the opportunity to develop their life plan in accordance with their capability. Hence the reference to a new economy, concerning human development, which should promote either personal growth or wellbeing and support the setting-up of active policies intended to further such development. One might dare to talk of "hermeneutics of practice" (Mortari, 2003). Practice does not rest upon theories worked out beforehand, but it is dependent on the ability to interpret ever-changing reality, a task which is possible only through everyday experience.

Far from being granted at once, such capability is the result of ongoing interpretation and "contextualisation"; this is the main essence of thinking, which thus starts from experiencing.

In Italy, the relationship between practical knowledge, learning and employability is a thorny issue which has been the subject of a number of proposals put forward by relevant authorities at a regional and company level. However, major shortcomings exist, particularly in terms of skills certification gained through on-the-job learning. The apprenticeship system — which has been devised by the Legislator to favour the matching of labour demand and supply, is still regarded merely as a contractual arrangement to reduce the labour costs and make this working scheme a temporary one (Alessandrini, 2013; Bertagna, 2011; Senatori & Tiraboschi, 2008; Tiraboschi, 2011).

6. CAPABILITY AND EMPOWERMENT

By developing "educational capital", people empowerment is the first step towards "substantial freedom" that is – to use Sen's words – "a kind of freedom which involves the capability to convert available goods and resources into freedom to pursue one's objectives and goals, conduct alternative lifestyles and develop one's life plan according to individual values".

Capabilities are thus essential rights that, yet differently, need to be safeguarded and granted to all citizens. The theoretical framework underlying the capability approach was already formulated by Sen in the mid-1980s. Recently, the original frame of reference was expanded by a number of authors to consider such aspects as public policy and to investigate issues such as law and ethics from different perspectives (among others, Berti, 2004; Robeyns, 2005).

Protecting human dignity calls for high levels of capabilities on the part of citizens. According to Nussbaum, ten capabilities are necessary to accomplish social justice,

which can be classed in internal capabilities (personal traits, intellectual and emotional capabilities, capabilities in terms of perception and movement) and combined capabilities (resulting from interaction with environmental factors) and might result in certain "functionings".

"Agency" is another important concept in Nussbaum's capability approach, for it clarifies the process intended to change values and objectives. By way of example, let us imagine a high-school professor which needs to provide young students with some theoretical insights on sustainability. To do so, he might refer to relevant literature and reports. This state of play represents a set of values. However, whereas the same professor commits himself to implement these values – e.g. for instance, by developing innovative items in the academic programmes and supporting research groups which set-up out-of-school initiatives (through the Internet, web communities and so forth) – he prompts his students to develop a number of agents, for he sets some objectives in order to endorse certain values. A just society should be accomplished throughout the realization of equality concerning the capabilities of its members. Consequently, it is not utility that should be pursued – e.g. to redistribute primary goods – but to develop capabilities to utilize such goods, in order to convert them into standards of living. As discussed earlier, Nussbaum talks of ten capabilities, most notably:

- 1. Life. Being able to live to the end of a human life of normal length; not dying prematurely, or before one's life is so reduced as to be not worth living.
- 2. Bodily Health. Being able to have good health, including reproductive health; to be adequately nourished; to have adequate shelter.
- 3. Bodily Integrity. Being able to move freely from place to place; having one's bodily boundaries treated as sovereign, i.e. being able to be secure against assault, including sexual assault, child sexual abuse, and domestic violence; having opportunities for sexual satisfaction and for choice in matters of reproduction.
- 4. Senses, Imagination, Thought. Being able to use the senses, to imagine, think, and reason, and to do these things in a "truly human" way, a way informed and cultivated by an adequate education, including, but by no means limited to, literacy and basic mathematical and scientific training. Being able to use imagination and thought in connection with experiencing and producing self-expressive works and events of one's own choice, religious, literary, musical, and so forth. Being able to use one's mind in ways protected by guarantees of freedom of expression with respect to both political and artistic speech, and freedom of religious exercise. Being able to search for the ultimate meaning of life in one's own way. Being able to have pleasurable experiences, and to avoid non-necessary pain.
- 5. Emotions. Being able to have attachments to things and persons outside ourselves. Supporting this capability means supporting forms of human association.
- 6. Practical Reason. Being able to form a conception of the good and to engage in critical reflection about the planning of one's own life. This entails protection for the liberty of conscience.
- 7. Affiliation. Being able to live for and toward others, to recognize and show concern for other human beings, to engage in various forms of social interaction; to be able to imagine the situation of another and to have compassion for that situation; to have the capability for both justice and friendship. (Protecting this capability means protecting institutions that constitute and nourish such forms of affiliation, and also protecting the freedoms of assembly and political speech.). Having the social bases of self-respect and non-humiliation; being able to be treated as a dignified being whose worth is equal to that of others. This entails, at a minimum, protections against discrimination on the basis of race, sex, religion, caste, ethnicity, or national origin.

- 8. Other Species. Being able to live with concern for and in relation to animals, plants, and the world of nature.
 - 9. Play. Being able to laugh, to play, to enjoy recreational activities.
- 10. Control over one's Environment. Being able to participate effectively in political choices that govern one's life; having the right of political participation, protections of free speech and association. Being able to hold property in terms of real opportunity; having the right to seek employment on an equal basis with others; having the freedom from unwarranted search and seizure. Being able to enjoy the right of property.

7. CONCLUSION

According to Sen (2000), three elements need to be considered in order to appreciate the role of capabilities: the direct relationship with human wellbeing and freedom, the indirect impact of capabilities on social changes, and the indirect effect that capabilities have on economic production. In Sen's terminology "the welfare of capabilities" allows individuals to demand the exercise of their own rights, first of all learning. This right is a lifetime one and relates in important respects to the right to citizenship. The validity and forward-thinking which characterize "lifelong learning" – a concept which has been circulating since the 1990s – should be given more significance and form the basis of new welfare. There is a need of developing political awareness of the issue. This includes widening the right to education through life, devising a system of skills certification and validation to ensure full active participation to social life. To do so, people should be helped to familiarize themselves with such an evolutionary approach, focusing on capability through "lifelong guidance".

The key aspect of development as freedom – which also recalls the title of Sen's volume – lies in the idea of economic growth combined as democratic development arising out of everyone's participation (Margiotta, 2015) – thus not of the elite on an exclusive basis – to opportunities in terms of people's capabilities, for they improve themselves through education and training.

By way of conclusion, one might quote Sen, who has argued that "Development is a great adventure to live through freedom". This passage is significant, for the development Sen is making reference to is far from being accomplished.

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ADDITIONAL READING

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Link SMEs: www.smequal-project.eu

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